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the authors bring their unique insights to a close range observation of andersen's culture that has continued for more than 15 years they first review andersen's unique history and role its traditionally careful attention to enculturing new employees via mentoring social networking rewards and punishments and its social structure characterized by personal familial relationships next they narrate two decades of change at andersen showing how the firm's tightly integrated cultural system gradually began to devolve rapidly coming apart in the wake of the 1990s new economy revolution the book concludes with an insightful discussion of the systemic cultural and business factors that placed andersen and many other organizations at risk along with a realistic assessment of the proposed reforms

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